

# EIGHTH ANNUAL National National Conference SEPTEMBER 4-6, 2025

Red Rock Resort & Spa · Las Vegas, NV







## **Current & Future Payer Trends**

Jeff Dunn & Ed Pezalla

## Experience

### Ed Pezalla, MD, MPH



#### Ed Pezalla, MD, MPH

- Founder and CEO, Enlightenment Bioconsult
- Payer strategy consultant for biotech and pharma
- Former VP, Pharmaceutical Policy and Strategy, Aetna
- Active in MIT Center for Biomedical Innovation NEWDIGS and FOCUS projects
- Member of the first class of Scholars-in-Residence, Duke Margolis Center for Health Policy

## Experience

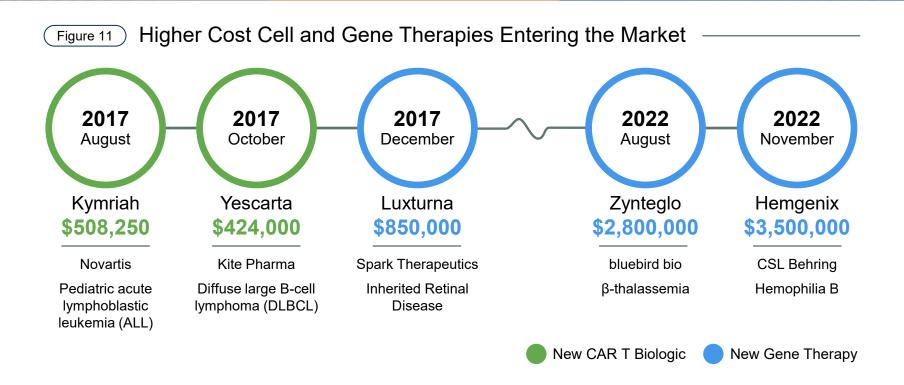
## Jeff Dunn, PharmD, MBA



#### Jeff Dunn, PharmD, MBA

- President & CEO,
   Cooperative Benefits Group
- Board Member AMCP
- Former Roles:
  - Haven
  - MagellanRx
  - VeridicusRx
  - SelectHealth

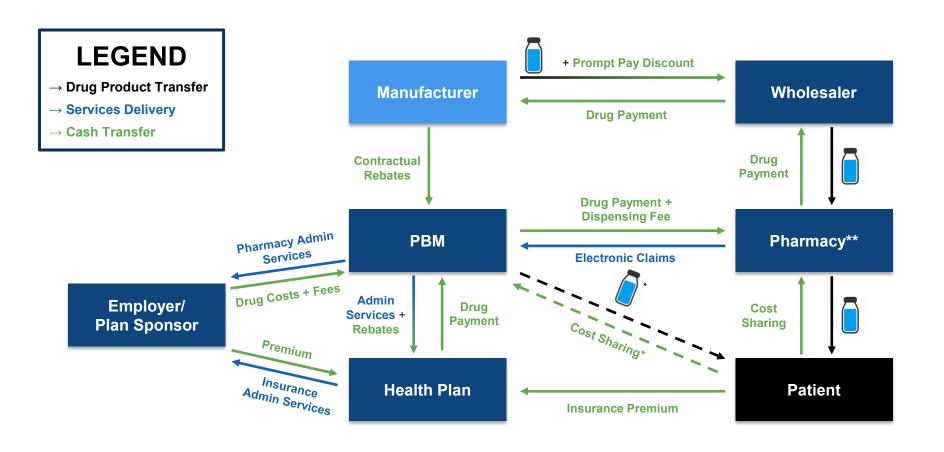
## Higher Cost Gene and Cell Therapies Entering the Market



- Such therapies can be transformative and sometimes curative
- Are they worth it? How do we evaluate that question?



# Stakeholders in the Pharmaceutical Ecosystem



<sup>\*</sup> Applicable to mail-order drugs only.

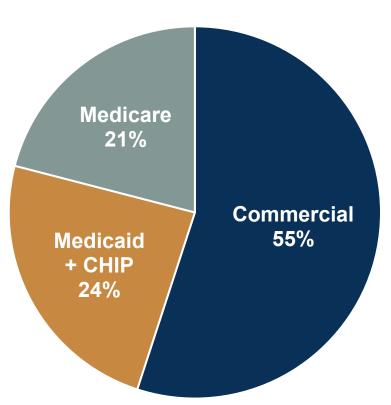
PBM = Pharmacy Benefits Manager.

Adapted From: Danzon PM, PBM Compensation and Fee Disclosure, 2014 Employee Retirement Income Security Act (ERISA) Advisory Council, July 2014.

<sup>\*\*</sup>May be a traditional retail pharmacy or a specialty pharmacy.

## **US Payer Structures**





Commercial: employer-based

**Employees and Families** 

Commercial insured: small employers and individuals

Medicare: 65 and over

Medicaid traditional: income based, state pays

Managed Medicaid: state capitates private insurer

## **Utilization Management**

#### Copay

- Patient OOP
- Based on tier for pharmacy
- 20-25% for medical benefit

#### Prior Authorization

- Treatment approval
- Dx, severity, other criteria

#### **Step Therapy**

- Requirement to use another drug first
- For pharmacy may be automated
- For medical built into the PA criteria

## Site of Care Policies

- Governs where patient can receive a medical benefit drug
- Usually requires lowest cost appropriate site

# Pharmacy Benefit Managers: Provide Pharmacy Benefit for All Payer Types

Activity					
Claims processing	All pharmacy claims go through the nationwide NCPDP system				
	PBMs receive claims from pharmacies and approve them at time of sale				
Network management	PBMs maintain a network of contracted retail and specialty pharmacies				
	PBMS may also own mail order, retail and specialty pharmacies				
Contracting and rebates	Drug prices are adjusted for the customer health plan through discounts paid after the sale – REBATES				
	PBMs negotiate the rebate amount and collect rebates from drug companies for distribution to their clients				
Utilization management	Prior authorization: doctor provides information to determine if the patient meets criteria for receiving a drug				
	Step edit: requirement to try and fail another drug first (usually automated)				



## Factors Considered by P&T Committee

- Clinical efficacy
- Safety
- Therapeutic need
- Clinical guidelines
- Standards of medical practice
- Other treatment options
- Pharmacoeconomics
- Cost

Product Dossier

- Disease information
- · Product background
- Clinical trial summary

Clinical Trial Results

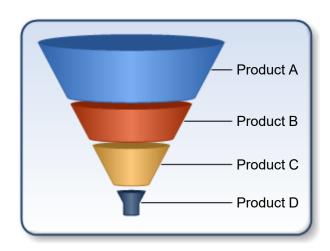
- Efficacy/Safety
- · Applicability to "real-world"
- · Comparative efficacy

HEOR/CER

- Real-world outcomes data
- · Mechanisms of comparing competitor products

Economic Modeling

- · Budget-impact models
- Cost-effectiveness models
- · Cost-benefit models



## Stakeholders















Pharmacies
Retail, SPP

## All Payer Types Have Separate Pharmacy and Medical Benefits

## **Pharmacy**

- Drugs self-administered by patient or care-giver
- Sourced via a pharmacy
- Drugs are listed on a formulary
- Payment/coverage and decision making is the responsibility of the PBM

#### Medical

- Drugs administered by a healthcare provider
- Based on label and clinical trial
- IV, IM and other forms
- □ Payment/coverage and decision making is the responsibility of the health plan

Medicare = Part D

Medicare = Part B

## Goals of Managed Care Pharmacy

- Incorporate diagnosis, cost, and treatment information with pharmacy data
- Integration of a patient's medical history with their drug therapy
- Short-term reality: expanded formulary allows access to more medications at a lower copay
- Long-term implications: pharmacy cost contributes to higher copays and increasing premiums
  - Pharmacy trend needs to be managed
- Balancing act
  - We need to look at the larger picture
- Appropriate utilization
- Cost-effectiveness

# Top Drug Categories and Drugs for Cost and Trend

lable 4 Top 10 Categories for	л эресіану ыс	ig spend				
Top Categories	% of 2022 Drug Spend	Avg 2022 Cost / Rx	2021 Rank	Utilization Trend	Cost / Claim Trend	Cost PMP Trend

	Top Categories	Drug Spend	Cost / Rx	Rank	Trend	Claim Trend	PMPY Trend
1	Inflammatory Disorder	33%	\$6,354	1 •	13.9%	5.4%	20.1%
2	Oncology	28%	\$4,513	2 🖨	7.9%	4.1%	12.3%
3	Multiple Sclerosis	7%	\$10,207	3 🖨	-3.2%	7.1%	3.7%
4	Immunological Disorders	4%	\$2,769	4 👄	10.8%	-37.9%	18.8%
5	Blood Cell Disorders	4%	\$4,177	5 👄	5.0%	-6.4%	-1.7%
6	Skin – Immunosuppressant	2%	\$2,794	8 🙆	28.0%	9.9%	40.7%
7	Lung Disorders	2%	\$16,517	6 🛇	8.8%	6.3%	15.7%
8	Eye Disorders	2%	\$2,934	11 🔷	7.7%	-3.4%	4.1%
9	Growth Disorders	2%	\$6,904	7 📀	3.1%	6.1%	9.4%
10	Neuromuscular Disorders	2%	\$1,922	12 🔕	17.5%	1.5%	19.3%

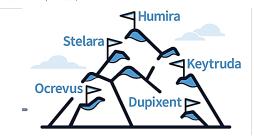
 $Pharmaceutical \, Strategies \, Group. \, 2023 \, Artemetrx \, State \, of \, Specialty \, Spend \, and \, Trend \, Report. \, Dallas, \, TX: \, PSG. \, Contract \, Con$ 

Table 5 Top 10 Specialty Drugs by Spend

	Top Drugs	Avg 2022 Cost/Rx	2021 Rank	Utilization Trend	Cost / Claim Trend	Cost PMPY Trend
1	Humira (Inflammatory Disorders)	\$7,433	1 \varTheta	16.3%	4.6%	21.6%
2	Stelara (Inflammatory Disorders)	\$11,398	2 🖨	15.7%	17.5%	36.0%
3	Keytruda (Oncology)	\$17,452	4 🔕	6.4%	35.9%	44.6%
4	Ocrevus (Multiple Sclerosis)	\$36,016	11 🔕	-2.3%	19.2%	16.4%
5	Dupixent (Skin - Immunosuppressant)	\$3,358	9 🙆	28.2%	33.9%	71.7%
6	Remicade (Inflammatory Disorders)	\$3,162	5 🔮	-14.7%	14.2%	-2.6%
7	Entyvio (Inflammatory Disorders)	\$7,713	10 🛇	12.1%	20.0%	34.5%
8	Enbrel (Inflammatory Disorders)	\$6,177	3 🔮	22.9%	-2.6%	19.8%
9	Skyrizi (Inflammatory Disorders)	\$6,962	25 🙆	10.8%	89.1%	109.4%
10	Tremfya (Inflammatory Disorders)	\$6,611	14 🙆	15.0%	42.7%	64.1%

Operation 2021 Operation 2021 Same rank from 2021

Pharmaceutical Strategies Group. 2023 Artemetrx State of Specialty Spend and Trend Report. Dallas, TX: PSG.



## Value = Cost-Effectiveness

- Efficacy
- Price
- Cost per event avoided
- Cost per % improvement
- Helps compare agents
  - When there are no head-to-head trials

#### Cost difference

Intervention less effective and more costly than 0

Clear loser

effective and less costly than 0 **Depends** how much effectiveness you're willing to trade to

reduce costs

Intervention less

costly than 0 **Depends how** much you're willing to pay for increased effectiveness

Intervention more effective and more

Intervention more effective and less costly than 0 **Clear winner** 



## Contact Info

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